

# Trading Statement for the Third Quarter 2010

# October 2010



### Third Quarter 2010 Summary

- Reported revenue up 12.2% with constant currency revenue up 8.1%.
- Like-for-like revenue up 7.5%, the strongest quarterly growth in ten years.
- USA continuing "emerging market" growth rates with like-for-like revenues up 9.7%.
- Like for like regional growth is strong with UK up 7.6%, Asia Pacific, Latin America, Africa and Middle East and Central and Eastern Europe up 7.6% and Western Continental Europe up 4.7%.
- Advertising and Media Investment Management is the Group's leading sector with like-for-like growth in third quarter of 9.0%.
- Industry leading New Business performance<sup>1</sup>.
- Net Debt at 30 September of £2.954 billion, down £438m compared with September 2009, at 2010 exchange rates.

### Third Quarter 2010 Summary – Revenue Growth

Reportable euros <sup>2</sup>	17.4	10.1
Reportable US dollars <sup>2</sup>	6.1	5.7
Reportable sterling	12.2 <sup>1</sup>	6.3
Foreign exchange	4.1	1.8
Constant currency	8.1	4.5
Acquisitions	0.6	0.4
Like-for-like	7.5	4.1
% change	Third Quarter	YTD

<sup>1</sup> Average Q3 2010 exchange rate for US\$/£ was \$1.551 (Q3 2009 \$1.641), €/£ was €1.200 (Q3 2009 €1.148) and Japanese Yen/£ was Y133.0 (Q3 2009 Y153.6).

<sup>2</sup> Translated into US\$ and € at average actual exchange rates for each of the periods.

#### Third Quarter 2010 Revenue by Discipline: Third Quarter

	2010	2009		% Change	
	£m	£m	Reported	Constant Currency	Like-for- like
Advertising, Media Investment Management	890.6	781.1 <sup>1</sup>	14.0	9.6	9.0
Consumer Insight	581.9	529.5	9.9	6.9	6.4
Public Relations & Public Affairs	207.7	189.0	9.9	5.1	5.0
Branding & Identity, Healthcare and Specialist Communications	572.8	507.6 <sup>1</sup>	12.8	8.1	7.1
Total	2,253.0	2,007.2	12.2	8.1	7.5

<sup>1</sup> In 2010 some rmg revenues have been included within JWT's advertising business and so 2009 comparatives have been restated.

#### Third Quarter 2010 Revenue by Discipline: Year to Date

	2010	2009		% Change		
	£m	£m	Reported	Constant Currency	Like-for- like	
Advertising, Media Investment Management	2,636.7	2,453.6 <sup>1</sup>	7.5	5.2	5.0	
Consumer Insight	1,744.4	1,653.4	5.5	4.0	3.7	
Public Relations & Public Affairs	624.7	592.5	5.4	3.8	3.0	
Branding & Identity, Healthcare and Specialist Communications	1,688.1	1,596.4 <sup>1</sup>	5.7	4.1	3.6	
Total	6,693.9	6,295.9	6.3	4.5	4.1	

<sup>1</sup> In 2010 some rmg revenues have been included within JWT's advertising business and so 2009 comparatives have been restated.

# Third Quarter 2010 Organic Revenue Growth Trends by Discipline

2008-2010 Q3 - Quarter by Quarter



## Third Quarter 2010 Advertising, Media Investment Management

- Significant improvement in like-for-like growth with revenue up 9.0% in third quarter.
- Advertising up almost 7.0%, with strong growth in all regions except Western Continental Europe and the Middle East, which are less responsive.
- Media investment management up over 12% in third quarter, with particularly strong growth in the United Kingdom, Western Continental Europe, Central and Eastern Europe, Asia Pacific and Africa.

### Third Quarter 2010 Consumer Insight

- Consumer insight continued the stronger growth rate seen in quarter two, with like-for-like growth of 6.4%.
- Sequential quarterly improvement in revenues, but UK still not strong. Likefor-like revenue growth in North America up 10%, Asia Pacific up 7%, Latin America up over 28% and Continental Europe up over 4%.
- Millward Brown, Kantar Worldpanel, Added Value, Kantar Retail, Center Partners, IMRB and Kantar Japan performed strongly.

#### Third Quarter 2010 Public Relations & Public Affairs

- ★ Like-for-like revenue growth of 5.0% in the third quarter.
- Geographically, strong growth in North America, Asia Pacific and Latin America. The UK and Western Continental Europe difficult. Strong growth in Burson-Marsteller and Public Strategies in the US.

## Third Quarter 2010

Branding & Identity, Healthcare and Specialist Communications

- Like-for-like revenue growth of 7.1% in third quarter, compared with under 2% in the first two quarters.
- Strong growth driven largely by OgilvyOne Worldwide, OgilvyAction, VML and Wunderman. Specialist digital companies, including 24/7 Real Media, Blue Group and Quasar like-for-like growth of over 9%.
- Geographically, strong like-for-like growth in direct, digital and interactive in North America, the United Kingdom, Asia Pacific and Africa. Western Continental Europe and Latin America not easy.

#### Third Quarter 2010 Direct, Digital and Interactive

- At 30 September 2010, direct, digital and interactive revenues were \$2.9bn or 28% of total revenues (2009: \$2.6bn and 26% respectively).
- The number of people working in the Group in this sector is 24,000 or c24% of headcount.
- Based on the RECMA<sup>1</sup> "Global Digital Agency Rankings", WPP has over 35% more digital professionals than its nearest peer.
- WPP is well placed according to a leading Independent Research Firm 'interactive ranking' with three of the seven agencies ranked as "Digital Leaders"
  - three WPP agencies were OgilvyInteractive, VML and Wunderman
  - other agency leaders were Organic, Razorfish, RGA and Sapient

#### Third Quarter 2010 Digital Revenues - 2009



3. FX. Havas and Publicis assumes \$1=€0.72 based on the average for 2009.

5. Publicis adjusted to include Razorfish for a full year.

4. Peer digital revenue according to Ad Age %'s applied to FY US\$ revenue.

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## Third Quarter 2010 Revenue by Region: Third Quarter

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	2010	2009		% Change	
	£m	£m	Reported	Constant	Like-for-
				Currency	like
North America	819.5	704.5	16.3	9.6	9.3
UK	262.3	244.3	7.4	7.4	7.6
Western Continental Europe	519.5	506.4	2.6	6.1	4.7
Asia Pacific, Latin America, Africa & Middle East, Central & Eastern Europe	651.7	552.0	18.1	8.3	7.6
	001.7	002.0	10.1	0.0	7.0
Total	2,253.0	2,007.2	12.2	8.1	7.5

## Third Quarter 2010 Revenue by Region: Year To Date

and the second se	, ,	and the second			
	2010	2009		% Change	
	£m	£m	Reported	Constant	Like-for-
				Currency	like
North America	2,427.8	2,246.7	8.1	6.9	7.0
UK	785.4	753.6	4.2	4.2	4.4
Western Continental Europe	1,640.4	1,637.7	0.2	2.5	1.3
Asia Pacific, Latin America, Africa & Middle East, Central &					
Eastern Europe	1,840.3	1,657.9	11.0	3.4	3.0
Total	6,693.9	6,295.9	6.3	4.5	4.1

## Third Quarter 2010 Organic Revenue Growth Trends by Region

2008-2010 Q3 - Quarter by Quarter



### Third Quarter 2010 Growth by Region

- The United States was first to recover and has had five quarters of improving likefor-like revenue, with 9.7% in Q3 - more like an "emerging market".
- Western Continental Europe is our second largest region, with significant improvement in like-for-like growth, with Q3 up 4.7%.
- UK and Asia Pacific, Latin America, Africa and Middle East and Central and Eastern Europe were both up well over 7% on a like-for-like basis.
- In Asia Pacific, Mainland China and India lead the region with like-for-like revenue up over 22% and 15% respectively. Australia has recovered with like-for-like growth of almost 7%. Japan was up in the quarter.

#### Third Quarter 2010 Revenue Growth by Country

Revenue Growth<sup>1</sup>

>15%

10% to 15%

5% to 10%

<5%

Countries

Argentina, Mainland and Greater China, Poland

India

Australia, Denmark, Germany, Italy, Mexico, Russia, Singapore, Sweden, UK, USA Belgium, Brazil, Canada, France, Japan, Netherlands, Spain

<sup>1</sup> Like-for-like growth

#### Third Quarter 2010 Revenue Growth by Category

Revenue Growth<sup>1</sup>

Categories

>15%

10% to 15% 5% to 10%

<5%

Automotive, Computers, Drinks, Financial Services, Travel & Airline Oil Electronics, Entertainment, Food, Personal Care & Drugs Government, Retail, Telecommunications

#### Third Quarter 2010 Effects of Sterling Strength

- Currency movements accounted for a 4.1% increase in revenue in the third quarter, largely reflecting the weakness of the £ sterling against most currencies except the euro.
- The average rates for the quarter versus sterling rates were as follows:

	Q3 2010	Q3 2009	Sterling (weaker) /
			stronger
US\$	1.551	1.641	(5%)
€	1.200	1.148	5%
¥	133.0	153.6	(13%)

#### Third Quarter 2010 Trade Estimates of Major New Business Wins

WPP Agency	Incumbent	Account	Office	Billings (\$m)
GroupM	IPG/OMC	Bayer	Worldwide	600
M4C	AGS/PUB/Ind	COI	UK	375
Team Mazda	Ind	Mazda	USA, Canada, Mexico	250
GroupM	AGS	Wind Telecom	Italy	230
Grey	IPG	Direct TV	USA	200
Team Bayer	Various	Bayer	Worldwide	200
MEC	OMC	Amway Artistry	China	200
MEC	IPG	Bacardi	Worldwide	200
<u>MediaCom</u>	<u>PUB</u>	<u>AB Inbev</u>	<u>China</u>	<u>190</u>
JWT	OMC	BMW	France	154
Mindshare	IPG	CVS	USA	150
Mindshare	AGS	Radio Shack	USA	150
Ogilvy	PUB	IHG	Worldwide	120
Maxus	PUB	BT	UK	120 <sub>20</sub>

<u>Underlined</u> figures are Q3 wins

#### Third Quarter 2010 Trade Estimates of Major New Business Wins

WPP Agency	Incumbent	Account	Office	Billings (\$m)
MediaCom	AGS	EA Games	Europe	115
<u>Grey</u>	Ind	Red Lobster	<u>USA</u>	<u>115</u>
Mindshare	OMC	21 <sup>st</sup> Century Insurance	USA	100
MediaCom	AGS	Revlon	USA	100
<u>MediaCom</u>	<u>PUB</u>	Travelers	<u>USA</u>	<u>100</u>
<u>Maxus</u>	AGS	Alberto Culver	<u>USA</u>	<u>100</u>
<u>Grey</u>	<u>Ogilvy</u>	<u>GSK</u>	<u>Global</u>	<u>100</u>
Ogilvy	IPG	Ikea	USA	90
JWT	Rediffusion Y&R <sup>1</sup>	Bharti Airtel	India	<u>80</u>
Brand Union	PUB	Bharti Airtel	Africa	70
Ogilvy	JWT	Kimberley-Clark	USA	70
Team Detroit	<u>IPG</u>	Sports Authority	<u>USA</u>	<u>70</u>
MEC	<u>OMC</u>	Reliance Communications	<u>India</u>	<u>56</u>
Grey	Ind	Reliance Communications	India	<u>55</u> 21
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**Underlined** figures are Q3 wins

<sup>1</sup> WPP Associate

#### Third Quarter 2010 Trade Estimates of Major New Business Wins

WPP Agency	Incumbent	Account	Office	Billings (\$m)
Ogilvy	PUB	Tsingtao Beer	China	50
Grey	HAV	Bausch & Lomb	<u>China</u>	<u>50</u>
<u>MediaCom</u>	AGS	NRMA Insurance	Australia	<u>36</u>
Schematic	Ind	Mitsubishi	North America	35
Grey	Local agencies	Santander	Europe	32
Maxus	MEC	Fiat	UK	30
Ogilvy	OMC	American Family Insurance	USA	30
<u>Maxus</u>	<u>IPG</u>	<u>L'Oreal</u>	India	<u>30</u>
MEC	PUB	South Australian Government	Australia	27
GroupM	AGS	BNP Paribas	Italy	25
MEC	In house	Telkomsel	Indonesia	25
<u>Bravo</u>	Ind	Wendy's	<u>USA</u>	<u>25</u>

#### Third Quarter 2010 Trade Estimates of Major New Business Losses

WPP Agency	Winning Agency	Account	Office	Billings (\$m)
RKCR/ Y&R	OMC	Virgin Media	UK	105
JWT	<u>IPG</u>	<u>Microsoft</u>	<u>Global</u>	<u>100</u>
<u>Ogilvy</u>	Grey	<u>GSK</u>	<u>Global</u>	<u>100</u>
MediaCom	AGS	Smuckers	USA	95
<u>Ogilvy</u>	Ind	Post Foods	<u>USA</u>	<u>90</u>
Grey	mcgarrybowen	<u>Pfizer</u>	<u>Global</u>	<u>80</u>
MEC	PUB	Mars-Wrigley's	China	70
JWT	Ogilvy	Kimberley-Clark	USA	70
JWT	BBH	Diageo	Worldwide	59
<u>MediaCom</u>	<u>PUB</u>	<u>GSK</u>	<u>Germany,</u> <u>Austria,</u> <u>Switerland</u>	<u>57</u>

#### Third Quarter 2010 Trade Estimates of Major New Business Losses

WPP Agency	Winning Agency	Account	Office	Billings (\$m)
<u>Mindshare</u>	<u>PUB</u>	<u>Telefonica / O2</u>	<u>Germany,</u> <u>Austria,</u> <u>Switzerland</u>	<u>48</u>
MEC	Ind	Weight Watchers	Worldwide	40
MEC	Maxus	Fiat	UK	30
<u>MediaCom</u>	Ind	Lifetime Cable Network	<u>USA</u>	<u>25</u>
MediaCom	AGS	Deutsche Bank	Worldwide	25

#### Third Quarter 2010 Internal Estimates of Net New Business Wins – Year to Date

Billings (\$m)	Creative	Media	Total
Advertising	1,133	2,949	4,082
Other Businesses	709		709
Total	1,842	2,949	4,791

#### Third Quarter 2010 Trade Estimates of Major New Business Wins/Losses Since 1 October

	WPP Agency	Incumbent	Account	Office	Billings (\$m)
GAINS	Mindshare	PUB	L'Oreal	China	1,000
	Grey	Ind	Sony Bravia	Global	n/a
	WPP Agency	Winning Agency	Account	Office	Billings (\$m)
	MediaCom	AGS	Diageo	USA	130
LOSSES	0				70
LOOOLO	Grey	PUB	P&G Flash	Global	79

## Third Quarter 2010 New Business – Focus on Media

- RECMA<sup>1</sup> runs a report on media new Biz "Compitches 2009", covers 2,000 account moves across 26 countries.
- Creates a points ranking based on billing size, global and geographic scope (local, regional or global).

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MEC is the individual agency leader.

<sup>1</sup>RECMA Global Reports: COMPITCHES 2009 issued 26 April, 2010

### Third Quarter 2010 Uses of Cash Flow

- Average net debt in the first nine months down £288 million to £3.148 billion, compared to £3.436 billion in 2009, at 2010 exchange rates.
- Net debt at 30 September down £438 million to £2.954 billion, compared to £3.392 billion last year.
- Free cash flow in the last 12 months of over £800 million (approximately \$1.2 billion).
- 4.5 million shares purchased at a cost of £28.6 million and average price of £6.42 per share.

#### Third Quarter 2010 Acquisitions and Investments – Year to Date

Faster Growing Markets

> GIIR (KOREA)<sup>1</sup> Grey Brazil<sup>1</sup> Grey Poland<sup>1</sup> Solski (Poland) Y&R SAA (Israel)<sup>1</sup>

COMMERKS (SINGAPORE) JPI (CHINA) Expert Monitor (Poland)<sup>1</sup> ID Consultores (Argentina)<sup>1</sup> Midia Digital (Brazil) ICherry (Brazil) MOMENT SYSTEMS(CHINA)<sup>2</sup> SUPERTOOLS (CHINA)<sup>2</sup> TNS Chile<sup>1</sup> Ace Metrix (USA)<sup>2</sup> **DIGITARIA (USA)** E-Commera (UK)<sup>2</sup> Iconmobile (Germany)<sup>1</sup> Invidi (USA)<sup>1,2</sup> Johannes Leonardo (USA)<sup>1</sup> Jump Tap (USA) <sup>1,2</sup> MEC Access (Germany)<sup>1</sup> TRA (USA) <sup>1,2</sup> Video Egg (USA)<sup>1,2</sup> Visible Technologies (USA)<sup>1</sup> 29

**Quantitative and** 

Digital

<sup>1</sup> Step-ups in investments, associates and subsidiaries' equity

<sup>2</sup> Investment

**CAPITALS ARE Q3 ACQUISITIONS** 

#### Third Quarter 2010 Other Acquisitions – Year to Date

Healthcare GEOFF HOWE (UK/ USA/ CZECH REPUBLIC)

#### **Public Relations & Public Affairs**

Hering Schuppener<sup>1</sup> (Germany)

#### Third Quarter 2010 Use of Free Cash Flow

<u>Category</u>	<u>Target</u>	<u>Sept YTD 2010</u>	Sept YTD 2009	<u>FY 2009</u>
New acquisitions <sup>1</sup>	Up to £100m	£26m <sup>2</sup>	£80m²	£63m²
Share purchases	Up to 1%	0.4%	0.2%	0.2%
Dividends	Growth up to 15%	15%	Flat	Flat
Headroom: Undrawn facilities & surplus cash	-	£1.7bn	£1.5bn	£2.2bn

<sup>1</sup> Includes investments and step-ups in subsidiaries' equity
<sup>2</sup> Net of disposal proceeds

#### Third Quarter 2010 Summary

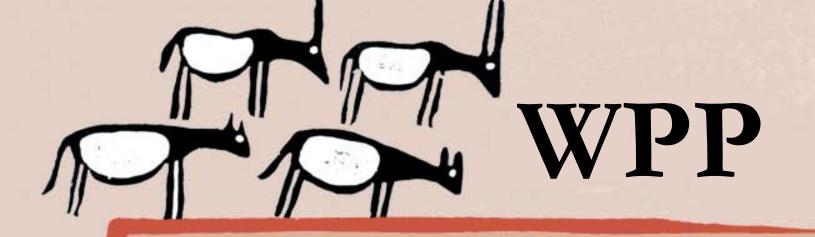
- Strong like-for-like industry growth reported in third quarter, with the Group up 7.5%.
- Strong new business inflow is reflected in top-line growth.
- Acceleration from Q2 to Q3 driven by stronger growth in Europe and significant acceleration in Asia Pacific, Latin America, Africa and the Middle East and Central and Eastern Europe.
- Revenues and variable costs (incentive pools, freelance and consultants) are reaching pre-recession levels as we enter Q4 2010 and 2011.
- Operating margin in the third quarter ahead of prior year and tougher comparatives.
- Strong cash flow from operations; average net debt down £288m in first nine months and net debt at 30 September down £438m at £2.954bn, at 2010 exchange rates.

## Third Quarter 2010 Outlook

- Faster growing markets have recovered and should be the major source of growth in 2011 and beyond.
- Direct, digital and interactive continues to expand its share of our revenues, growing above the Group average.
- With most of our clients on a calendar year basis, we have a good fourth quarter in prospect.
- 2010 full year margin improvement should exceed the Group's margin target of 1.0 margin point improvement, with variable costs restored to more than historic levels.

#### Third Quarter 2010 Conclusions

- The Group is well placed by region and discipline to benefit from industry trends.
- The investment in digital tools and infrastructure will enable the Group to optimise client campaigns and build unique advantage for clients.
- In Wunderman and OgilvyOne the Group has two uniquely global direct, digital and interactive networks by revenue, footprint and headcount.
- Our ambition for 2010 is to reach the 2008 Headline diluted EPS of 55.5p and from 2011 return to our financial model for annual 10% 15% EPS growth.
- As stability and growth return, the Group's strategic focus on new markets, new media and consumer insights using the application of technology and analysis of data will support our ambition and should prove to be even more effective.



# Trading Statement for the Third Quarter 2010

## October 2010

